SPRINCE AND A CONTROL AND A CO



Turn key custom solutions. Engineering - Production - Installation

Contents

At a glance	(*)
Global Presence	Z
Project & Supply Management	5
Our Approach	6
Cruise Industry Recent realizations	7
Yachts Interiors Recent realizations	ç
Real Estate Recent realizations	11
Offshore & Tech Recent realizations	13
Cruiseships References List	15
RINA Certificate	22
Our Clients recognitions	23

At a glance

SPENCER CONTRACT

Spencer is a **leading construction company** that offers innovative solutions for the **interiors supplying** and fitting of **Cruise ships & Yachts**, **Offshore & Tech** and **Real Estate**. Spencer offers a wide range of services, assisting the client throughout the entire project, from detailed shop drawings to turnkey installation, along with follow up and maintenance.

OUR PEOPLE & SERVICES

Spencer Contract expertise grants complete construction of projects worldwide in mainly four professional construction divisions: Cruise ships & Yachts, Offshore & Mechanical and Real Estate. Commitment, attention to details, flexibility and maximum concentration are Spencer's key traits to match customer's expectations. Spencer was accredited for Quality Management System (ISO 9001:2008) applied to execution, design, construction, installation and commissioning projects.

KEY FINANCIALS

Spencer has an **impeccable credit history** and is serviced in **first-class Italian** and **foreign banks**. Positive dynamics of key business indicators and a strong financial position allow to rely on own financial resources, as well as, if required, to provide bank guarantees in order to ensure continuity of any project.

In **2015**, Spencer's revenues will exceed 23 millions euros, revealing a financial robust situation. Today Spencer can rely on an actual order book of approximately 110 million € up to 2020.

Global Presence

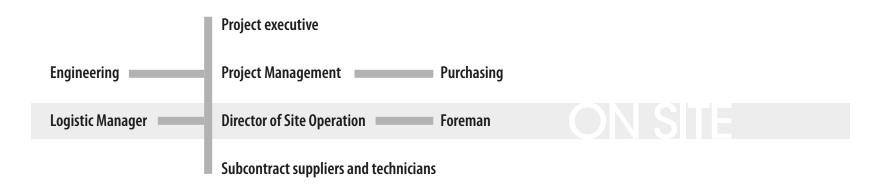


Headquarters in **Genoa**, registered office in **Milan** and several operational offices in **Venice** (Italy), **Saint Nazaire** (France) and **Richardson** (TX) grant Spencer the opportunity to install teams and operational structures worldwide.

Project & Supply Management

Spencer Contract **Project Management** assures the best execution of projects; establishing for each task a selected team of Engineers, Purchase Responsibles and Project Managers to coordinate with the on site teams of Director of operations, Logistics Managers and Foremen. Our best technicians across the globe are in the project since the preliminary analysis phase and constantly in alignment with the clients needs.

Spencer Contract **Supply Chain Management** assures that all best materials required for the project are fabricated and manufactured by qualified suppliers and timely shipped/delivered/installed to the site in a constant cost-opportunity logic and according to precise specifications and timetables.



Our Approach



Our workforce and processes are **optimally equipped** to meet all aspects of newbuilding, refurbishment or maintenance of **Cruise ships**, **Yachts**, **Offshore & Tech** and **Real Estate**. Our workforce of technical engineers, Project Managers and foremen across the globe is equipped to handle increasing complex projects and industry demands. Our structure grants thorough and complete support in all operation phases, from planning to execution.

We offer to assist clients with our know-how in Budget Development, Cost Analysis and Value Engineering providing pre-contractual advice on **layout**, **weights** and **budget estimation** for the feasibility study.

We develop **individual solutions** and **tailor-made applications** in constant alignment with the customer. In doing so, we consistently focus on quality and project management as well as **health**, **safety** and **environmental aspects**. In order to ensure smooth installation, we provide our clients with all the necessary documentation too. This eliminates information loss and ensures a seamless process from design to installation.

- Pre-contractual services
- Draft and detailed design
- Planning and development
- Material supply
- Assembly and installation
- Delivery

Cruise Industry | Recent realizations

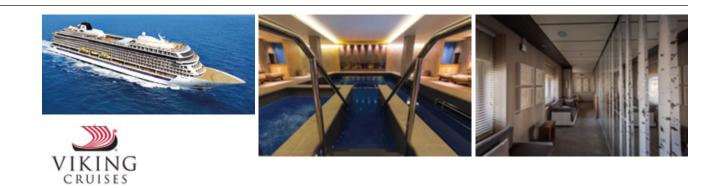
 \leq





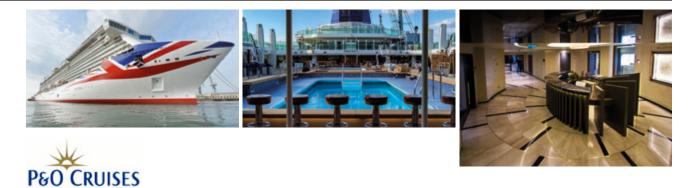
VIKING STAR | FINCANTIERI

Spa Area (Offices, Stores, Spa) Gym Thermal Area Dressing Room Walkway Retail Corridor Fitness Hair Salon



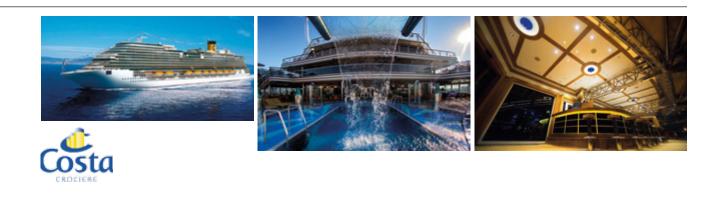
BRITANNIA | FINCANTIERI

Pool Area (Deck 16) Open Deck (Deck 17) Sport Area (Deck 18) Spa e Salon Stores e Lockers Office



COSTA DIADEMA | FINCANTIERI

External Promenade (Deck 5) Bar Teodora (Deck 5) Lido Stella del Sud (Deck 10/11) Lido Diana (Deck 10/11) F1 Scuderia (Deck 12) Sport Area (Deck 14)



Yachts Interiors | Recent realizations





AZIMUT 120 SL | AZIMUT BENETTI

Complete furnishing Hulls nr. 11–12–14



ISA 500 | ISA YACHTS

Complete furnishings Upper decks Sky lounge areas



SANLORENZO SL 100/568 | SANLORENZO

Complete furnishing



Real Estate | Recent realizations



AUDITORIUM RAI TORINO | TURIN (ITALY)

Carena Costruzioni S.p.A.

Auditorium Backstage Ceilings Lobby Floors & Front-stage



TEATRO DELLA GIOVENTÙ | GENOA (ITALY)

Studio A.R.T.E. - Genova / Studio Canepa Associati

Auditorium Backstage Ceilings Lobby Floors & Front-stage



GRAND HOTEL DES ALPES | CHAMONIX - FRANCE

GSV Engineering

Entrance hall Reception area



Offshore & Tech | Recent realizations



SAIPEM CASTORO SEI | SAN GIORGIO DEL PORTO

220 guest cabins Master Cabins Staircase and atriums



NRW ALLIANCE | NATO RESEARCH VESSEL

Cabins Bathrooms and Service Areas Public Areas



MY VICTORY | FINCANTIERI

Technical rooms



Cruiseships | References List

Year	Owner-Ships Name	Ship's Name	G.T.	Shipyard	Yard	Job Type	Scope of Work	Sqm outfitted
2018	RoyalCaribbean	B34	227.000	stx France	Saint Nazaire	turn key new build	Complete outfitting and furnishing of the following areas: PUBLIC STAIRS	8800
2017		E34	167.600	stx France	Saint Nazaire	turn key new build	Complete outfitting and furnishing of the following areas: PUBLIC STAIRS	8800
2017	&SILVERSEA	SILVER MUSE	40.000		Sestri Ponente	turn key new build	Complete outfitting and furnishing of the following areas: SPA AREA, LIDO POOL, OPEN DECKS AND SPORT DECK	3000
2017	PRINCESS CRUISES escage completely:	HULL 6232	141.000		Monfalcone	turn key new build	Complete outfitting and furnishing of the following areas: LIDO POOL, OPEN DECKS, SPORT DECK, ADULT POOL RETREAT AND SANCTUARY	5500

Year	Owner-Ships Name	Ship's Name	G.T.	Shipyard	Yard	Job Type	Scope of Work	Sqm outfitted
2016	RoyalCaribbean	HARMONY OF THE SEAS	227.000	stx France	Saint Nazaire	turn key new build	Complete outfitting and furnishing of the following areas: PUBLIC STAIRS	8800
2016	VIKING CRUISES	VIKING SKY	47.000		Ancona	turn key new build	Complete outfitting and furnishing of the following areas: HEALTH CENTER, SPA AREA AND RETAIL WALKWAY	1200
2017	VIKING CRUISES	VIKING SEA	47.000		Ancona	turn key new build	Complete outfitting and furnishing of the following areas: HEALTH CENTER, SPA AREA AND RETAIL WALKWAY	1200
2015	Holland America Line A Signature of Excellence	Koningsdam	99.000		Marghera	turn key new build	Complete outfitting and furnishing of the following areas: SPA AREA	1560
2016	Carnival	VISTA	135.000		Monfalcone	turn key new build	Complete outfitting and furnishing of the following areas: THEATRE, LANAI PROMENADE, AFT AND LIDO POOL, CLUBHOUSE, SERENITY	11500

Year	Owner-Ships Name	Ship's Name	G.T.	Shipyard	Yard	Job Type	Scope of Work	Sqm outfitted
2015	VIKING CRUISES	VIKING STAR	47.000		Marghera	turn key new build	Complete outfitting and furnishing of the following areas: HEALTH CENTER, SPA AREA AND RETAIL WALKWAY	1200
2015	Saffron project	SAFFRON	7.200	I. MARIOTTI	Genova	turn key new build	Complete outfitting and furnishing of the following areas: SPA AREA, HOSPITAL, ROYAL AND MINISTER DEDICATED DECK	950
2015	P&O CRUISES	BRITANNIA	141.000		Monfalcone	turn key new build	Complete outfitting and furnishing of the following areas: SPA AREA, LIDO POOL, OPEN DECKS AND SPORT DECK	4000
2014	Costa	DIADEMA	132.500		Marghera	turn key new build	Complete outfitting and furnishing of the following areas: AFT POOL, MAGRODOME POOL, F1 SCUDERIA, SPORT DECK, LANAI PROMENADE	6500
2014	PRINCESS CRUISES escepe completely:	REGAL PRINCESS	141.000		Monfalcone	turn key new build	Complete outfitting and furnishing of the following areas: LIDO POOL, OPEN DECKS AND SPORT DECK	3000

Year	Owner-Ships Name	Ship's Name	G.T.	Shipyard	Yard	Job Type	Scope of Work	Sqm outfitted
2013	saipem	CASTORO 6	31.500	San Giorgio del Porto otricne MECCANCHE MANALI FONDERE RIMANZIONE E TRASFORMAZIONE NAVALI	Genova	refitting	Complete refurbishment of the following areas: N 132 NEW CABINS, CORRIDORS AND STAIRCASES	2500
2013	PRINCESS CRUISES escape completely:	ROYAL PRINCESS	141.000		Monfalcone	turn key new build	Complete outfitting and furnishing of the following areas: LIDO POOL, OPEN DECKS AND SPORT DECK	3000
2012	OCEANIA CRUISES®	RIVIERA	65.000		Sestri Ponente	turn key new build	Complete outfitting and furnishing of the following areas: SPA AREA, LIDO POOL, OPEN DECKS AND SPORT DECK	3300
2011	OCEANIA CRUISES®	MARINA	65.000		Sestri Ponente	turn key new build	Complete outfitting and furnishing of the following areas: SPA AREA, LIDO POOL, OPEN DECKS AND SPORT DECK	3300
2011	SWAN HELLENIC	M/N VON HUMBOLDT	12.000	San Giorgio del Porto оппоне мессаноне мичаці в гомоглає вілаладом в талаголімаціоні мичаці	Genova	refitting	Complete refurbishment of the following areas: N 30 NEW CABINS	
2008	&SILVERSEA*	SILVER WIND	16.800	San Giorgio del Porto officiele MECCANICHE MANALI FONDERE RIPARAZIONI E TRASFORMAZIONI NAVALI	Genova	refitting	Complete refurbishment of the following areas: SPA AREA, OBSERVATION LOUNGE	1300

Year	Owner-Ships Name	Ship's Name	G.T.	Shipyard	Yard	Job Type	Scope of Work	Sqm outfitted
2004	Even Color Line	FANTASY	75.000	Kvaerner Masa-Yards	Turku	turn key new build	Complete outfitting and furnishing of the following areas: TAX FREE MARKET	500
2004)Carnival	VALOR	110.000		Monfalcone	turn key new build	Complete outfitting and furnishing of the following areas: SUPPER CLUB	1000
2004	PRINCESS CRUISES escape completely:	CARIBBEAN PRINCESS	113.000		Monfalcone	turn key new build	Complete outfitting and furnishing of the following areas: GYM AND FITNESS CLUB	650
2003	Je iberg	GRAND LATINO	22.000	San Giorgio del Porto otrocet miccanice matali i fondrate Ribarazioni e tradromazioni navali	Genova	refitting	Complete refurbishment of the following areas: RESTAURANT, RENDEZ-VOUS BAR, ADMIRAL LOUNGE, SHOW LOUNGE	2000
2003	RoyalCaribbean	MARINER OF THE SEAS	138.000	Kvaerner Masa-Yards	Turku	turn key new build	Complete outfitting and furnishing of the following areas: BUSINESS, CONCIERGE, LIBRARY, LIFT LOBBIES, PUBLIC TOILETS, PROMENADE SHOPS	3900
2003)Carnival	GLORY	110.000		Monfalcone	turn key new build	Complete outfitting and furnishing of the following areas: SUPPER CLUB	1000

Year	Owner-Ships Name	Ship's Name	G.T.	Shipyard	Yard	Job Type	Scope of Work	Sqm outfitted
2003		AURA	42.000	aker yards.	Wismar	turn key new build	Complete outfitting and furnishing of the following areas: MAIN STARS (AFT e FWD), RECEPTION, ATRIUM, MKT RESTAURANT, PUBLIC TOILETS	7500
2002		VITA	42.000	aker yards.	Wismar	turn key new build	Complete outfitting and furnishing of the following areas: MAIN STARS (AFT e FWD), RECEPTION, ATRIUM, MKT RESTAURANT, PUBLIC TOILETS	7500
2002	DCarnival.	CONQUEST	110.000		Monfalcone	turn key new build	Complete outfitting and furnishing of the following areas: SUPPER CLUB	1000
2002	RoyalCaribbean	NAVIGATOR OF THE SEAS	138.000	Kvaerner Masa-Yards	Turku	turn key new build	Complete outfitting and furnishing of the following areas: BUSINESS, CONCIERGE, LIBRARY, LIFT LOBBIES, PUBLIC TOILETS, PROMENADE SHOPS	3900

Year	Owner-Ships Name	Ship's Name	G.T.	Shipyard	Yard	Job Type	Scope of Work	Sqm outfitted
2001	RoyalCaribbean	ADVENTURE OF THE SEAS	138.000	Kvaerner Masa-Yards	Turku	turn key new build	Complete outfitting and furnishing of the following areas: BUSINESS, CONCIERGE, LIBRARY, LIFT LOBBIES, PUBLIC TOILETS, PORTOFINO RESTAURANT	3800
2000	RoyalCaribbean	EXPLORER OF THE SEAS	138.000	Kvaerner Masa-Yards	Turku	turn key new build	Complete outfitting and furnishing of the following areas: BUSINESS, CONCIERGE LOUNGE LIBRARY, LIFT LOBBIES, PUBLIC TOILETS, BALUSTRADES	3200
1999	RoyalCaribbean	VOYAGER OF THE SEAS	138.000	Kvaerner Masa-Yards	Turku	turn key new build	Complete outfitting and furnishing of the following areas: BUSINESS, CONCIERGE LOUNGE LIBRARY, LIFT LOBBIES, PUBLIC TOILETS, BALUSTRADES	3200

RINA | Certificate







Our Clients recognitions

Da: Joseph Farcus [JFA@jfausa.com] Inviato: lunedì 20 dicembre 2004 19.35 A: spencercontract spa Cc: Dino Spadaro; Stefano Stinco; Stefano Zedde; Vittorino Giolo; Iina Forsblom; Petu Kummala; Fazi, Roberto (CCS); marpub2@ carnivalshipbuilding.com; Maurizio Eliseo; Ruskovsky, Boris (CCL) **Oggetto:** RE: Hull 6082: Spencer work

Dear Francesca.

Overall the work was excellent. The ceiling in the Lido Restaurant was done very well & I have no specific comments, although I did not do an exhaustive inspection. However again it looked very good & there were no large mistakes. The stainless steel stars & the profiles that were difficult to do were in the end really good. Very well done. Certainly from this perspective the work compares very favourably with that done on the previous ships.

I also wish you a very Merry Christmas & Happy New Year.

Best regards,

Joe

Joseph Farcus Architect, P.A. 5285 Pine Tree Drive Miami Beach, Florida 33140 U.S.A.

Tel: + 1 305 866 0818; Fax: +1 305 866 3660

Da: oceania [mailto:oceania@ysa.no] Inviato: giovedì 22 dicembre 2011 12.10 A: Riccardo Pompili Oggetto: Merry Christmas- Thanks alot

To the Spencer Group leadership including the Oceania team.

Gunnar and myself like to express our thanks for good cooperation with the Oceania ships. It has been a pleasure working with Spencer and we are impressed by your design process, standard and work.

We wish you all Merry Christmas and wish you a successful 2012 year and the best for the continue and delivery of the Riviera.

Best regards Gunnar and Arne

Arne Hervig Johansen Architect Mob: +47 900 38 782 oceania@ysa.no



www.ysa.no

Don't waste paper! Print out only if necessary, thank you! This message, including any attachments hereto, may contain privileged or confidential information and is sent solely for the attention and use of the intended addressee(s). If you are not an intended addressee, you may neither use this message nor copy nor deliver it to anyone. In such case, you should immediately destroy this message and kindly notify the sender by reply email. Thank you!

Our Clients recognitions

5* October 2000 design@eam **Kvaerner Masa-Yards** Fax Searces Turku 2 Ceci Cours London Read ENTIRE EN2 ADF. UK. Tet: +++ (0) 20 83+2 1815. Fax: +44 (0) 20 8342 1616 Spencer Contract Via Corsica 5-Mail mar@designleare 45.us Telph Lakatu I Direct Tel: +358 2 266 2661 P.O.Bax 666 21-16128 Genova Diece Pas: +358 2 2667177 FIN 20101 TURKU, Finland Italy Tel: 1335 2 266 6111 GSM +338 40491272 PLA: 1338.2 200 6777 Email reasti Larpijeki itrosta yadu fi Tes Inst 18 12 2002 SPENCER CONTRACT S.J. Alterdite Date Re: Library and Internet Areas on Explorer of the Seas From Paper Mauri Karpijoki 100 We have once again handed over two very successful areas, in the Library and Saluas Internet lounge, for Royal Caribbean International's new ship Explorer of the Seas. Your company has at all times conducted itself with integrity and professionalism of a very high standard, even when changes were introduced at a very late stage in the build programme causing a good deal of re-scheduling, re-thinking and re-drawing of the project. Di Gregorio, Marco, Fabio, Guido, Martino and Daniela My very best wishes to you and your talented, conscientious and hard working team of craftsmen. Llook forward to working with you all once again on the next vessels. With kind regards and very best wishes. It has been pleasure to work with you. We are very pleased to you quality specially in the public spaces. Co-operation has been magnificent with you. Thank you very much to all your people who are involved to our project. Merry Christmas and Happy New Year to all Spencer people ! Eric Mouzourides Director. Design/eam 10,007 The Design Team Limited, Registered in English Nr., Middled, Au, Dian de Cal-Wiley & Sa. 31 European San Barnes, January 1998 1997 Connect Many Parts Inc., Rep. address and denotes Landskew J. F.O. Sec 112, 66(1) Second, Particle Sug. on 101, 12)

Our Clients recognitions

 It is specify provide the term for exception to relative, you gays usine a familistic for and i familistic got and familist	Suendalina Conti	Guendalina Conti
Dar Man Stevart Dar benitted registeres continees com Dar 1: 1408/2015 12:35 PM (GMT +02:00) Dar 2:01405/21 03:10:00 Arr promptificit spencercontract if Dar 2:01405/21 03:10:00 Agree Treamster Promotional Movie Recards Dar 2: 01405/21 03:10:00 A: recomptificit spencercontract if Orgenito: Spencer Promotional Movie Recards / Guendalina. It were prend! It is the the spencer recention to reality, you gays done a faniastic job and I think we can It were prend! The quality and finishing of the project was excellent and Spencer can be very proud of it. Private Recards / Guendalina. Prease accept my thanks for a job well done. Mu Best regards, Best regards, Nor Stewart Best regards, The isoando referred on the second refered on the second refered on the second referred on the second ref	Aggetto: Viking Thank you	Oggette: It: Regal Princess - Thank you
Jam: 140x2015 12:56 PM (GMT+02:00) Data: 2014095/21 03:19 (GMT+02:00) V: promplify spencer Promotional Movie A: <u>republify spencercontract if</u> bggetto: Spencer Promotional Movie Recardo / Guernalina. hank the Spencer team for bringing our creation to reality, you gays done a fantastic job and I think we can I just networks to LA from the Regal and I with to extend my thanks to yoursolves, Moreo on site and all the Spencer team for an excellent result. injoy, I just networks to LA from the Regal and I with to extend my thanks to yoursolves, Moreo on site and all the Spencer team for an excellent result. injoy, Piezze accept my thanks for a job well done. al Best regards, hans tewart Best regards, String Data Best regards, The clean Place Best regards, MI 10 Blac Lion Place The stemate and and any stemate and in the spencer or and excellent and spencer can be very proud of it. 37 Long Lane Best regards, and the Spence or stemate of the stemate and excellent and and excellent actio has an excellent for the stemate and excellent actio has and or approximate the stemate and excellent actio has and or approximate the stemate actio many and and and the spence and and the spence action action of the instemate accept my thanks for a job well done. auto accept my thanks for a job well done. Best regards, The clean Place <	Messaggio originale	
c: pomplify spectromotical Movie A: pomplify spectromotical Movie car Riccardo, Riccardo / Guerdalina. hank the Speccer team for bringing our creation to reality, you gays done a fantastic job and I think we can I just netuned to LA from the Regal and I wish to extend my thanks to yourselves. Moreo on site and all the Spencer team for bringing our creation to reality, you gays done a fantastic job and I think we can I just netuned to LA from the Regal and I wish to extend my thanks to yourselves. Moreo on site and all the Spencer team for the reality and finishing of the project was excellent and Spencer can be very proud of it. njoy, Piezze accept my thanks for a job well done. Best regards. at a Stewart Best regards. Thanks and regards. Bit 10 Blac Lion Place The stele and or in the mell or dary stelement my be confidered and visely printiged and has been and to be see on or the inset of a metal and any or and all disches and and the see on or the inset of a metal and regards. Bit 10 Blac Lion Place The stele and or inset and any stelement my be confidered and visely printiged and has been and to be see on or the inset of a metal and any or and all disches in any or the stelement and any or and all disches in any or the stelement and any or and all disches in any of the inset on any or any of all disches in any of the stelement and any stelement my be confidered and visely printiged and has been any to be some or any of the inset on an	ta: Alan Stewart <alant@smc-design.com></alant@smc-design.com>	
Image: Spencer Promotional Movie Oggetto: Regal Princess - Thank you exar Riccardo, Riccardo / Guendaina, hank the Spencer team for bringing our creation to reality, you guys done a fantastic job and I think we can I just returned to LA from the Rogal and I wish to outend my thenks to yourselves, Marco on sile and all the Spencer njoy, I provide Piezze accept my thanks for a job will done. a Best regards, Piezze accept my thanks for a job will done. a Best regards, Best regards, at 10 Blac Lice Place Thanks and regards, Best regards, bit 10 Blac Lice Place Thanks and regards, Brandain bit 10 Blac Lice Place The spenter field nearest destroy and ensemption for the section of the sectio		
hank the Spencer team for bringing our creation to reality, you gays done a fantastic job and I think we can the very prova! njoy, a a a b b b b b b b b b b b b b	ggetto: Spencer Promotional Movie	
tiank we specify result for an excellent result. tiew provid in the service result for an excellent result. The quality and finishing of the project was excellent and Spencer can be very proud of it. The quality and finishing of the project was excellent and Spencer can be very proud of it. Please accept my thanks for a job well done. Bost regards, Thanks and regards, Brandan The information constitution in the senil and any statement may be confidential action of copy my of its contents. <i>By</i> the series and any statement may be confidential action of copy my of its contents. The information constitution in the senil and any statement may be confidential action of copy my of its contents. <i>By</i> their result. The information constitution in the senil and any statement may be confidential action of copy my of its contents. <i>By</i> their result is and any statement may be confidential action of copy my of its contents. <i>By</i> their result is and any statement may be confidential action of copy my of its contents. <i>By</i> their result is and any statement may be confidential action of copy my of its contents. <i>By</i> their result is and any attemption of the tensor of a statement may be confidential action of copy my of its contents. <i>By</i> their result is and any attemption of the tensor. The information constant is and action of copy my of its contents. <i>By</i> their result is and any attemption of the tensor. The information constant is and action of copy my of its contents. <i>By</i> their result is an and action of copy my of its contents. <i>By</i> their result is an analyse my of the tensor of a statement may be confidential action of copy my of its contents. <i>By</i> their result is an analyse my of the tensor of a statement may be confidential action of copy my of its contents. <i>By</i> there are not at a statement may be confidential action of copy my of its contents. <i>By</i> there are not at a statement is a statement of tensors. The statement my of a statement my of a statement my of a statement is an analyse of the statement of a	ear Riccardo,	Riccardo / Guendalina,
Image: SMC Design Limited Registered office: 22 Wycembe End, Beaconsfield, The quality and finishing of the project was excellent and Spencer can be very proud of it. Image: SMC Design Limited Registered office: 22 Wycembe End, Beaconsfield, The quality and finishing of the project was excellent and Spencer can be very proud of it.		I just returned to LA from the Regal and I wish to extend my thanks to yourselves, Marco on site and all the Spencer learn for an excellent result.
Na Stewart Seign Associate Mar Stewart Seign Associate Mar Design Mar Des		The quality and finishing of the project was excellent and Spencer can be very proud of it.
Alan Stewart Sesign Associate SMC Design Juit 10 Blac Lion Place Juit 20 Juit	injoy,	Please accept my thanks for a job well done.
Name Section and S	u	Best regards,
Resign Associate Brandum MC Design The information contained in the small and any attachment may be confident and/or legally privileged and has been send for the sine design and any attachment may be confident and/or legally privileged and has been send for the sine design and any attachment may be confident and/or legally privileged and has been send for the sine design and any attachment may be confident and/or legally privileged and has been send for the sine design and any attachment may be confident and/or legally privileged and has been send for the sine design and any attachment may be confident and/or legally privileged and has been send for the sine design and any attachment may be confident and/or legally privileged and has been sendered for any and/or attachment may be confident and/or legally privileged and has been sendered for any and/or attachment may be confident and/or legally privileged and has been sendered for any any of the content. Type here sender and attaches contained in the sender and attaches and control Australia. 37 Long Lane To be extend the mattees contained in the sender and observe and control Australia. 40 200 7378 1468 Privates and control of the sender and attaches and control Australia. 10 Registered company nume: SMC Design Limited Registered office: 22 Wycombe End, Beaconsfield,	Jan Stewart	Thanks and regards,
MC Design The information contained in this small and any attachment may be confidential and/or logally privileged and has been serve for the toke use of the intender conjunt. If you are not an information contained in this small and any attachment may be confidential and/or logally privileged and has been serve for the toke use of the intender conjunt. If you are not an information contained in this small and any attachment may be confidential and/or logally privileged and has been serve for the toke use of the intender conjunt. If you are not an information contained in this small and any attachment may be confidential and/or logally privileged and has been serve to the toke use of the intender conjunt. If you are not an information contained in this small and any attachment may be confidential and/or logally privileged and has been serves of the intender conjunt. If you are not an information contained in this small and any attachment may be confidential and/or logally privileged and has been serves of the intender conjunt. If you are not an information contained in the intender contained in the intender contained in this small and any attachment may be confidential and/or logally privileged and has been serves of the intender contained in the inten		Brendan
Company nume: SMC Design Limited Registered office: 22 Wycombe End, Beaconsfield,	SMC Design	The information contained in this amail and any attachment may he coefficiential antisy levals, reliabourd and has been sent for the only use of the interview.
Company nume: SMC Design Limited Registered office: 22 Wycombe End, Beaconsfield,	Juit 10 Blue Lion Place	recipient. If you are not an intended recipient, you are not authorized to review, use, declare or copy any of its contents. If you have received this email in any class and us the senders and declare of the declare. There we
2: 020 7378 1468 lan@vmc-design.com Registered company name: SMC Design Limited Registered office: 22 Wycombe End, Beaconsfield,	237 Long Lane	
lanflysme-design com Registered company name: SMC Design Limited Registered office: 22 Wycombe End, Beaconsfield,	Longon SEI 4PU	Princess is providing these services under the toms of a Services Agreement between Princess Cruses and Carried Australia.
tegistered company nume: SMC Design Limited Registered office: 22 Wycombe End, Beaconsfield,	2 020 7378 1468	
	lan@smc-design.com	
	Registered company name: SMC Design Limited Registered office: 22 Wycombe End, Beaconsfield, metiophystoph	
	ockingnanome nr9 100 kegouanon numet. 2011400	
		1

SPENCER ONTRACT High Quality Interiors

Headquarter: Genoa Via Cecchi, 23 | 16129 | +39. 010. 53168 1 | Fax +39. 010. 53168 28

Registered Office: Milan Via Massena, 12 | 20145

Business Unit: Mogliano Veneto (Treviso) Via G. Galilei, 2 | 31021 | +39. 041. 877 17 44

Business Unit: Richardson (Texas) WPS Corp. | 1100 Business Pkwy #175 | TX 75081 | 001. 972. 685 6653

Business Unit: Trignac (France) 5 Av. Barbara 2éme Etage | Z.A.C. de Grandchamps | 44570

Spencer Contract S.p.A. | VAT 03740930106

spencercontract.it

info@spencercontract.it

